



1  
00:00:00,816 --> 00:00:01,316  
>> Hi, everybody.

2  
00:00:01,316 --> 00:00:03,306  
Josh Byerly here inside  
Mission Control, Houston.

3  
00:00:03,306 --> 00:00:05,326  
I want to welcome Milt  
Heflin, former Flight Director,

4  
00:00:05,386 --> 00:00:06,866  
former Leader of the  
Johnson Space Center.

5  
00:00:06,866 --> 00:00:08,376  
He is coming back  
to visit us today.

6  
00:00:08,376 --> 00:00:11,326  
It's been 20 years since a  
pretty important mission,

7  
00:00:11,326 --> 00:00:12,296  
STS-61.

8  
00:00:12,296 --> 00:00:13,756  
Which was the first  
servicing mission

9  
00:00:13,756 --> 00:00:14,916  
to the Hubble Space Telescope.

10  
00:00:14,916 --> 00:00:16,456  
Let's set the stage  
here real quick.

11  
00:00:16,456 --> 00:00:18,196  
Hubble was launched

back in 1990.

12

00:00:18,566 --> 00:00:20,826

And then once the pictures  
started coming down they noticed

13

00:00:20,826 --> 00:00:21,616

that there was something wrong.

14

00:00:21,616 --> 00:00:24,096

It was a little bit blurry  
and the images were not nearly

15

00:00:24,096 --> 00:00:26,576

as sharp as what they  
expected it to be.

16

00:00:26,576 --> 00:00:27,666

There was a problem  
with the mirror.

17

00:00:27,726 --> 00:00:28,036

Right?

18

00:00:28,126 --> 00:00:28,566

>> Correct.

19

00:00:28,566 --> 00:00:29,136

Absolutely.

20

00:00:29,256 --> 00:00:30,066

>> So then what happened?

21

00:00:30,706 --> 00:00:32,816

>> Well, how are  
we going to fix it?

22

00:00:32,816 --> 00:00:32,886

>> Yeah.

23

00:00:33,046 --> 00:00:34,866

>> You know we got  
to figure that out.

24

00:00:35,226 --> 00:00:36,766

Which I think we're  
really good at.

25

00:00:37,166 --> 00:00:37,306

>> Yeah.

26

00:00:37,376 --> 00:00:38,016

>> Which we've proved.

27

00:00:38,016 --> 00:00:42,456

If you think back to that  
time, we were in a situation

28

00:00:42,456 --> 00:00:44,156

where there were a number  
of things going on that kind

29

00:00:44,156 --> 00:00:47,276

of put NASA in a -- kind of  
in the doghouse a little bit.

30

00:00:47,336 --> 00:00:47,546

>> Yeah.

31

00:00:47,806 --> 00:00:50,136

>> We had lost Mars  
Observer when it got close

32

00:00:50,136 --> 00:00:52,866

to getting in orbit around Mars.

33

00:00:53,096 --> 00:00:54,956

We were going through

it suffering some

34

00:00:54,956 --> 00:00:57,396  
of the hydrogen fuel  
leaks on shuttle.

35

00:00:57,726 --> 00:00:59,196  
Grounding the fleet temporarily.

36

00:00:59,196 --> 00:00:59,316  
>> Yeah.

37

00:00:59,316 --> 00:01:06,046  
>> And so it was, you know, what  
have you done for me lately?

38

00:01:06,046 --> 00:01:08,596  
And so from a congressional

39

00:01:08,596 --> 00:01:10,736  
and a budget standpoint  
there was a lot of pressure.

40

00:01:10,996 --> 00:01:11,226  
>> Yeah.

41

00:01:11,336 --> 00:01:13,086  
>> And I showed up  
in my office one day.

42

00:01:13,636 --> 00:01:15,636  
I actually got -- I'm  
not going to read this.

43

00:01:15,666 --> 00:01:18,516  
But here's the actual piece of  
paper that I got which is a page

44

00:01:18,516 --> 00:01:19,826

out of the Congressional Record.

45

00:01:19,826 --> 00:01:20,076

>> Mm-hm.

46

00:01:20,536 --> 00:01:21,816

>> And I don't know  
who put it there.

47

00:01:21,946 --> 00:01:23,286

I still don't know  
who put it there.

48

00:01:23,486 --> 00:01:24,586

But there's a paragraph in there

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00:01:24,586 --> 00:01:27,666

that says NASA you've got  
basically one more chance.

50

00:01:27,666 --> 00:01:27,876

>> Yeah.

51

00:01:28,066 --> 00:01:29,196

>> With what's been going on.

52

00:01:29,196 --> 00:01:33,586

And so that painted a picture  
where we were starting at.

53

00:01:33,706 --> 00:01:35,516

A lot of pressure to  
get it done right.

54

00:01:35,756 --> 00:01:37,076

>> So you launch this mission

55

00:01:37,076 --> 00:01:38,866

and there was back-to-back

spacewalks

56

00:01:38,866 --> 00:01:39,806  
to go there and fix Hubble.

57

00:01:39,916 --> 00:01:42,226  
Talk about, you know, what  
was the biggest pressure.

58

00:01:42,226 --> 00:01:45,096  
When did you know that, okay,  
this is going to be a success.

59

00:01:45,096 --> 00:01:46,156  
Or what were you afraid of?

60

00:01:46,156 --> 00:01:48,136  
Like, what was the sort of the  
thing that kept you up at night?

61

00:01:48,136 --> 00:01:50,336  
>> I think where it  
hit me was probably

62

00:01:50,856 --> 00:01:52,906  
after our 14th independent  
review.

63

00:01:52,906 --> 00:01:53,656  
>> [laughter]

64

00:01:53,656 --> 00:01:54,456  
>> That we had.

65

00:01:54,946 --> 00:01:58,896  
Because I was convinced --  
good people by the way too --

66

00:01:58,956 --> 00:01:59,876

they wanted to help us.

67

00:01:59,956 --> 00:02:02,646

And towards the end  
of this it was

68

00:02:02,646 --> 00:02:05,726

like they can't ask  
any more questions.

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00:02:05,956 --> 00:02:06,746

I mean we're there.

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00:02:06,746 --> 00:02:07,656

We're prepared.

71

00:02:07,726 --> 00:02:09,376

And in fact, I'll  
be honest with you.

72

00:02:09,376 --> 00:02:11,886

I went into the mission  
extremely cocky

73

00:02:12,166 --> 00:02:14,146

because I was convinced  
this team could do it.

74

00:02:14,146 --> 00:02:14,213

>> Yeah.

75

00:02:14,213 --> 00:02:17,426

>> And to sit in Mission  
Control and watch it advance

76

00:02:17,426 --> 00:02:21,846

to where each day more  
smiles came up on the faces

77

00:02:21,846 --> 00:02:22,816  
of the flight controllers.

78

00:02:22,816 --> 00:02:22,886  
>> Yeah.

79

00:02:22,886 --> 00:02:25,186  
>> And people involved  
including the Goddard team.

80

00:02:25,686 --> 00:02:26,976  
And it was just great  
to see that.

81

00:02:27,186 --> 00:02:29,096  
>> Yeah. And we just saw the  
shot of you back, I guess,

82

00:02:29,186 --> 00:02:30,626  
20 years ago running  
that mission.

83

00:02:30,626 --> 00:02:31,986  
That was actually  
in this very room.

84

00:02:31,986 --> 00:02:32,116  
>> Yes.

85

00:02:32,116 --> 00:02:33,066  
>> It looks a little  
bit different now.

86

00:02:33,066 --> 00:02:35,316  
We kind of modernized it  
a little bit, but it's.

87

00:02:35,316 --> 00:02:36,956  
>> Yeah. And my hair  
is a different color

88

00:02:36,956 --> 00:02:38,296

than it was back  
then too [laughter].

89

00:02:38,506 --> 00:02:39,536

>> So when did you know.

90

00:02:39,536 --> 00:02:40,546

Like, during the  
mission, you know,

91

00:02:40,546 --> 00:02:41,756

we do these back-to-back  
spacewalks.

92

00:02:41,756 --> 00:02:43,316

When did you know,  
okay, we've done it?

93

00:02:43,316 --> 00:02:45,316

It's going to be a success.

94

00:02:45,316 --> 00:02:47,126

Was it at the end of it  
or was it a [inaudible].

95

00:02:47,126 --> 00:02:49,616

>> Well. Great question  
because the very first spacewalk

96

00:02:49,616 --> 00:02:52,516

that we did we had trouble  
closing some access doors

97

00:02:52,516 --> 00:02:53,036

on the.

98

00:02:53,836 --> 00:02:54,006

>> Yeah.

99

00:02:54,006 --> 00:02:57,056

>> And I went into this mission wanting to do one thing

100

00:02:57,056 --> 00:02:59,226

and that was to keep a beat.

101

00:02:59,226 --> 00:03:02,256

I wanted to get things done when we said we were going

102

00:03:02,256 --> 00:03:04,026

to get them done and not get behind.

103

00:03:04,696 --> 00:03:06,996

And that very first spacewalk where we had a problem.

104

00:03:07,786 --> 00:03:09,916

It was, oh boy, I don't want this.

105

00:03:09,916 --> 00:03:13,076

We got to get that done today and not worry about it later.

106

00:03:13,076 --> 00:03:13,636

Which we did.

107

00:03:14,376 --> 00:03:16,236

That caused me and the team --

108

00:03:16,236 --> 00:03:17,646

I think when we left mission control

109

00:03:17,646 --> 00:03:19,066  
after that very first spacewalk.

110  
00:03:19,066 --> 00:03:21,566  
I think that caused us to  
think, oh, that's great.

111  
00:03:21,656 --> 00:03:24,776  
We are only one EVA,  
we got four more to do.

112  
00:03:25,096 --> 00:03:25,163  
>> Yeah.

113  
00:03:25,163 --> 00:03:28,696  
>> But by golly we solved a  
significant problem in time.

114  
00:03:29,156 --> 00:03:31,956  
And as the next EVA occurred

115  
00:03:31,956 --> 00:03:33,566  
where we had a solar  
ray problem.

116  
00:03:33,566 --> 00:03:34,676  
And we decided that  
we were going

117  
00:03:34,676 --> 00:03:36,506  
to throw the solar  
ray by Mission rules.

118  
00:03:36,506 --> 00:03:37,596  
Well typically you talk

119  
00:03:37,596 --> 00:03:39,466  
about that even though  
you decided you were going

120  
00:03:39,466 --> 00:03:39,796  
to do that.

121  
00:03:39,796 --> 00:03:39,926  
>> Right.

122  
00:03:40,146 --> 00:03:41,186  
>> We didn't talk about it.

123  
00:03:41,416 --> 00:03:42,156  
We just did it.

124  
00:03:42,156 --> 00:03:42,406  
>> You did it.

125  
00:03:42,406 --> 00:03:43,966  
>> Because we -- and  
to stay on schedule.

126  
00:03:44,076 --> 00:03:44,856  
To get it all done.

127  
00:03:45,536 --> 00:03:47,916  
>> Talk about just the task of  
having to do back-to-back EVAs.

128  
00:03:47,916 --> 00:03:49,916  
And that we typically don't  
do that except for Hubble.

129  
00:03:49,916 --> 00:03:51,146  
You know, we had  
basically -- what was it --

130  
00:03:51,146 --> 00:03:51,706  
five back-to-back EVAs?

131  
00:03:51,706 --> 00:03:52,636

>> We had five back-to-back.

132

00:03:52,636 --> 00:03:52,766

>> Yeah.

133

00:03:52,766 --> 00:03:54,646

>> In fact, when the mission started I think there were,

134

00:03:54,646 --> 00:03:55,636

like, two on the books.

135

00:03:55,636 --> 00:03:56,936

And then we went to three.

136

00:03:56,936 --> 00:04:00,416

And then we decided we had to do another and another, so forth.

137

00:04:00,416 --> 00:04:03,046

Well that was pretty stressful to take the team

138

00:04:03,046 --> 00:04:06,316

and go through and do that.

139

00:04:07,296 --> 00:04:10,546

But you know that -- the thing that really did looking

140

00:04:10,546 --> 00:04:12,676

at Space Station was it did prove

141

00:04:13,226 --> 00:04:15,476

that we can do what we say we're going to do.

142

00:04:15,476 --> 00:04:17,186

We can do these things  
back to back.

143  
00:04:17,666 --> 00:04:20,106  
I like what Covey said at  
the end of the mission.

144  
00:04:20,106 --> 00:04:20,173  
He --

145  
00:04:20,173 --> 00:04:20,416  
>> Dick Covey.

146  
00:04:20,416 --> 00:04:22,506  
>> He basically -- Dick  
Covey, the commander.

147  
00:04:22,506 --> 00:04:24,326  
Basically after the landing back

148  
00:04:24,326 --> 00:04:26,576  
at Ellington he said  
we were successful

149  
00:04:26,576 --> 00:04:27,846  
because we had good equipment.

150  
00:04:28,346 --> 00:04:29,086  
We had good people.

151  
00:04:29,446 --> 00:04:30,456  
We had good preparation.

152  
00:04:30,616 --> 00:04:32,936  
>> Yeah. You mention  
Space Station.

153  
00:04:32,936 --> 00:04:34,196  
Let's talk about some

of the lessons learned.

154

00:04:34,196 --> 00:04:36,236

You know, do you think, and we talked about this before.

155

00:04:36,236 --> 00:04:39,536

But do you think that, you know, people looked

156

00:04:39,536 --> 00:04:41,156

at designing Space Station and building it and they're, like,

157

00:04:41,156 --> 00:04:43,216

wow, this is going to take so many spacewalks.

158

00:04:43,356 --> 00:04:45,616

And it's going to take so much time.

159

00:04:45,616 --> 00:04:47,566

Do you think the learning curve is a little bit less

160

00:04:47,566 --> 00:04:49,616

with Space Station because of these Hubble missions?

161

00:04:49,616 --> 00:04:50,836

>> Oh absolutely.

162

00:04:51,056 --> 00:04:52,876

Oh no, absolutely.

163

00:04:53,416 --> 00:04:57,136

We were able to -- put it to you this way --

164

00:04:57,136 --> 00:05:02,626

the things on Hubble that were built to be spacewalk friendly.

165

00:05:02,626 --> 00:05:02,946

>> Mm-hm.

166

00:05:03,586 --> 00:05:04,516

>> Worked great.

167

00:05:04,946 --> 00:05:08,306

Some of the things that we added to the mission which due

168

00:05:08,376 --> 00:05:13,306

to budget cuts Hubble folks weren't able to have them

169

00:05:13,306 --> 00:05:14,566

in a position like that.

170

00:05:14,566 --> 00:05:17,366

So we had to sort of design it on the fly

171

00:05:17,366 --> 00:05:18,426

or prior to the mission.

172

00:05:19,146 --> 00:05:21,136

We got those done but they took longer time.

173

00:05:21,316 --> 00:05:21,516

>> Yeah.

174

00:05:21,516 --> 00:05:22,446

>> And so that said, if you're going

175  
00:05:22,446 --> 00:05:24,246  
to go build a station build it

176  
00:05:24,246 --> 00:05:26,886  
so that spacewalkers  
can assemble it.

177  
00:05:26,916 --> 00:05:27,136  
>> Yeah.

178  
00:05:27,186 --> 00:05:28,066  
>> And that's what we did.

179  
00:05:28,066 --> 00:05:29,446  
>> Yeah. And it worked out.

180  
00:05:29,446 --> 00:05:30,526  
>> It worked out great.

181  
00:05:30,876 --> 00:05:31,766  
>> So last question for you.

182  
00:05:31,766 --> 00:05:34,796  
Do you-- when you take a look  
at just how much Hubble has sort

183  
00:05:34,796 --> 00:05:36,486  
of become such an iconic thing.

184  
00:05:36,486 --> 00:05:38,266  
It's in, I mean, people use  
the pictures from Hubble

185  
00:05:38,266 --> 00:05:39,876  
as there wallpapers on  
their computers and stuff.

186  
00:05:39,876 --> 00:05:40,076

>> Yeah.

187

00:05:40,076 --> 00:05:41,946

>> Do you look back and go wow,  
you know, I was a part of that.

188

00:05:41,946 --> 00:05:45,496

I mean, does it still  
even 20 years later?

189

00:05:45,496 --> 00:05:47,206

>> Yes. On chances I go out

190

00:05:47,206 --> 00:05:49,966

and speak occasionally people  
always ask me well do I think

191

00:05:49,966 --> 00:05:54,226

there's other intelligent life  
in the cosmos or whatever.

192

00:05:54,226 --> 00:05:54,336

>> Right.

193

00:05:54,336 --> 00:05:55,556

>> And I tell -- you  
gotta be kidding me.

194

00:05:55,556 --> 00:05:58,196

I said that the very first time  
we saw this picture from Hubble,

195

00:05:58,236 --> 00:06:01,456

which was a point in  
the sky where the handle

196

00:06:01,456 --> 00:06:03,936

and the Big Dipper came  
together, you know.

197

00:06:03,936 --> 00:06:07,406

Very very small point and Hubble showed this deep field view.

198

00:06:07,466 --> 00:06:07,656

>> Yeah.

199

00:06:07,656 --> 00:06:09,576

>> With thousands of galaxies.

200

00:06:09,996 --> 00:06:11,456

And we live in a galaxy.

201

00:06:11,456 --> 00:06:12,846

We are a solar system in a galaxy.

202

00:06:12,846 --> 00:06:14,296

And you're telling me that's all that's there.

203

00:06:14,296 --> 00:06:14,386

>> Mm-hm.

204

00:06:14,386 --> 00:06:15,496

>> You've got to be kidding me.

205

00:06:15,496 --> 00:06:15,686

>> Yeah.

206

00:06:16,006 --> 00:06:18,166

>> And that's what I think about when I think

207

00:06:18,166 --> 00:06:19,136

about what we did to Hubble.

208

00:06:19,506 --> 00:06:21,296

>> Milt Heflin, former Flight  
Director, former Leader

209

00:06:21,296 --> 00:06:22,236  
of the Johnson Space Center,

210

00:06:22,306 --> 00:06:24,836  
key part of the STS-61  
mission 20 years ago today.

211

00:06:24,836 --> 00:06:24,946  
>> Yes.

212

00:06:24,946 --> 00:06:26,696  
>> That's when it launched  
and it went up there

213

00:06:26,696 --> 00:06:27,816  
and helped us fix Hubble.

214

00:06:27,816 --> 00:06:29,256  
Probably one of the  
highest profile missions

215

00:06:29,256 --> 00:06:30,936  
since the space shuttle  
ever flew.

216

00:06:31,176 --> 00:06:33,536  
>> Well, Josh, I thank  
you for inviting me back

217

00:06:33,536 --> 00:06:36,296  
to my favorite building and  
all of human spaceflight.

218

00:06:36,296 --> 00:06:37,146  
>> Yeah. It never  
gets old does it?

219

00:06:37,146 --> 00:06:38,126

>> It does not.

220

00:06:38,416 --> 00:06:38,926

>> Thanks a lot, Milt.

221

00:06:38,926 --> 00:06:39,416

I appreciate it.